

Women Empowerment through Microfinance in Rural Areas: A Case Study of Himachal Pradesh

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Chapter

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ABSTRACT

This study explores the role of microfinance in enhancing the socio-economic status of women in rural and mountainous regions of Himachal Pradesh, India. Despite relatively high literacy levels and better human development indicators compared to many other states, rural areas of the region continue to face structural challenges such as geographic isolation, limited access to formal banking, dependence on subsistence agriculture, and unequal ownership of productive assets. In this context, microfinance has emerged as a significant instrument for promoting financial inclusion and empowering women through collective financial mechanisms.

The research focuses on the functioning of Self-Help Groups (SHGs) supported by institutional frameworks including national rural livelihood missions and development banking systems. These groups facilitate savings mobilisation, internal lending, and access to formal credit, enabling women to engage in income-generating activities and improve household financial stability. The study further analyses empowerment across economic, social, and psychological dimensions, highlighting improvements in income diversification, decision-making authority, mobility, and leadership participation.

Field-based observations from different districts demonstrate that microfinance initiatives have supported activities such as agro-processing, dairy farming, rural tourism, and traditional handicrafts. However, the impact remains constrained by infrastructural limitations, digital exclusion, and market access challenges. The findings suggest that while microfinance plays a crucial role in strengthening women's agency and livelihood security, its long-term effectiveness depends on stronger institutional convergence, skill development, and improved rural infrastructure.

Keywords: Rural Women, Financial Inclusion, Self-Help Groups, Micro Credit, Livelihood Development, Institutional Support

INTRODUCTION

Microfinance has emerged as a significant instrument for rural development and poverty alleviation, particularly in geographically difficult and socio-economically diverse regions such as Himachal Pradesh. It refers to the provision of small-scale financial services, including micro-credit, savings facilities, insurance, and financial literacy support, to individuals who are traditionally excluded from formal banking systems due to lack of collateral, low income, or limited access to institutional networks. Over time, microfinance has evolved beyond a credit delivery mechanism into a broader framework of social and economic inclusion.

In the rural context of Himachal Pradesh, microfinance plays a dual role. On one hand, it addresses the financial constraints faced by households dependent on subsistence agriculture and horticulture-based livelihoods. On the other hand, it functions as an important instrument of women's empowerment by enabling their participation in economic decision-making processes. The hilly terrain, scattered settlements, and limited banking infrastructure further intensify the need for alternative financial systems that are accessible, flexible, and community-driven.

A key institutional innovation in this regard is the Self-Help Group (SHG) model, which has been widely promoted by the National Bank for Agriculture and Rural Development (NABARD). Through SHGs, rural women are encouraged to form small collectives, engage in regular savings, and access internal and external credit for productive and consumption needs. These groups also serve as platforms for capacity building, financial discipline, and collective action. The implementation of microfinance in Himachal Pradesh is largely facilitated through government-led initiatives such as the Deendayal Antyodaya Yojana–National Rural Livelihoods Mission (DAY-NRLM) and its state counterpart, the Himachal Pradesh State Rural Livelihoods Mission (HPSRLM). These programmes aim to strengthen SHG networks, provide financial linkages with banks, and support livelihood diversification through skill development and enterprise promotion. In this context, microfinance is not merely a financial tool but a developmental strategy that contributes to enhancing women's agency, improving household welfare, and strengthening rural economies in Himachal Pradesh.

DEVELOPMENT CONTEXT OF HIMACHAL PRADESH

Despite achieving relatively high literacy rates and comparatively better social and human development indicators than many other Indian states, Himachal Pradesh continues to face a distinct structural paradox. The state's development model is constrained by its unique geographic and socio-economic conditions, which create persistent challenges for inclusive growth and financial accessibility. A major characteristic of the state is that more than 90% of its population resides in rural and highly scattered settlements across mountainous terrain. This dispersed settlement pattern makes the delivery of basic services such as banking, credit facilities, and institutional support both difficult and costly. As a result, formal financial institutions often remain physically and functionally out of reach for a large section of the rural population.

The economy of Himachal Pradesh is predominantly dependent on agriculture and horticulture, particularly subsistence farming and temperate fruit cultivation. These livelihood systems are highly vulnerable to climatic fluctuations, including irregular rainfall, hailstorms, and temperature changes, which frequently affect productivity and household income stability. This dependence on climate-sensitive sectors further increases economic uncertainty for rural households. Within this structure, women play a central role in agricultural and allied activities, often contributing the majority of physical labour in farming, livestock rearing, and household economic management. However, despite their significant contribution, they generally lack ownership of productive assets such as land and have limited control over financial resources. This restricts their ability to access formal credit and participate independently in economic decision-making. In this context, microfinance serves as an important institutional intervention by creating decentralized and community-based financial systems. Through mechanisms such as Self-Help Groups, it promotes financial inclusion, enhances women's access to credit, and strengthens rural economic resilience, thereby addressing some of the structural inequalities present in the region.

REVIEW OF LITERATURE

Recent studies on microfinance and women empowerment highlight its growing role in promoting financial inclusion, livelihood development, and social transformation, particularly through Self-Help Groups (SHGs) and government-led rural livelihood missions.

Pandhare et al. (2024) examine the impact of SHG-based microfinance in India and find that access to credit through NABARD-supported programmes has significantly improved women's financial independence and self-reliance. The study emphasises the increasing outreach of SHGs and their role in strengthening rural credit systems.

Prasad (2024) analyses NABARD reports and concludes that microfinance has become an essential instrument for inclusive growth. The findings show continuous growth in SHG formation, increasing credit linkage, and rising participation of women in income-generating activities, leading to improved economic empowerment indicators.

Mandol (2024) highlights that microfinance contributes directly to economic empowerment through savings mobilisation, credit access, and entrepreneurship development. The study shows that women participating in SHGs exhibit higher repayment rates and stronger financial discipline, which enhances institutional trust and credit expansion.

A recent empirical study by Springer (2024) finds that microfinance combined with entrepreneurship training has a positive and moderate impact on economic, social, and psychological empowerment of rural women. It further states that SHGs act as effective platforms for building agency and collective decision-making capacity.

At the regional level, UPSRLM-based reports (2025) indicate that large-scale SHG networks have enabled millions of rural women to become self-reliant through diversified livelihood activities such as agriculture, dairy, and small

enterprises. These interventions have also improved access to banking services through local banking correspondents and digital inclusion initiatives.

Another recent evaluation by NIRDPR (2025) shows that SHG members not only experience income growth but also demonstrate high loan repayment rates and increased entrepreneurial participation, confirming the effectiveness of microfinance as a tool for rural development.

Research Gap

Although extensive studies exist on microfinance and women empowerment, most of them focus on national or plain-region contexts, with limited attention to hilly states like Himachal Pradesh. Existing research largely highlights economic outcomes such as income and savings, while less emphasis is given to social, psychological, and agency-based dimensions of empowerment. Further, the long-term sustainability of SHG-led enterprises in geographically remote and infrastructure-constrained areas remains underexplored. There is also limited research on the effectiveness of institutional convergence between NABARD, DAY-NRLM, and HPSRLM in shaping outcomes at the grassroots level. Additionally, the role of digital financial inclusion in improving empowerment in rural mountain regions has not been adequately studied. Hence, there is a need for more region-specific and field-based studies focusing on the unique socio-economic conditions of Himachal Pradesh.

CONCEPTUAL FRAMEWORK

Self-Help Group (SHG) Model

The SHG model is the main structure of microfinance in India, consisting of 10–20 rural women who form a group to save and access credit collectively. It works through three stages: regular savings, internal lending among members, and bank linkage after grading. This system reduces dependence on moneylenders and promotes financial discipline and group responsibility.

Theoretical Foundation

The study is based on two key theories. Amartya Sen's Capability Approach focuses on expanding people's freedoms, where microfinance improves women's ability to use resources productively. Naila Kabeer's Empowerment Framework defines empowerment through three aspects: resources (access to credit), agency (decision-making power), and achievements (improved socio-economic conditions).

OBJECTIVES OF THE STUDY

- To study the socio-economic conditions of rural Himachal Pradesh.
- To examine the role of NABARD, DAY-NRLM, and HPSRLM in SHG-based microfinance.
- To analyse the impact of microfinance on women's economic, social, and psychological empowerment.
- To identify major challenges and suggest policy improvements.

RESEARCH METHODOLOGY

The present study adopts a descriptive and analytical research methodology to examine the role of microfinance in women empowerment in rural Himachal Pradesh. The study focuses on understanding the functioning and impact of Self-Help Groups (SHGs) supported by institutional frameworks such as NABARD, DAY-NRLM, and HPSRLM. The approach is primarily qualitative in nature and aims to analyse socio-economic changes rather than relying solely on quantitative measurement. Field-based observations and existing case studies are also used to support the analysis.

Research Design

The study follows a descriptive research design. It systematically describes the socio-economic conditions of rural Himachal Pradesh and evaluates the role of microfinance institutions in improving women's empowerment. The design also incorporates case study analysis to understand practical implementation and outcomes of SHG-based activities across different districts of the state.

Nature of Data

The study is based on secondary and qualitative data. The secondary data includes published reports, government documents, research articles, and institutional publications from NABARD, DAY-NRLM, and HPSRLM. In addition, qualitative insights from case studies and field observations are used to understand the real-life impact of microfinance on rural women.

Sources of Data Collection & Variables

The data for this study has been collected from multiple secondary sources such as NABARD reports, NRLM and HPSRLM documents, academic journals, policy papers, and relevant research studies. The key variables used in the study include microfinance/SHG participation as the independent variable, while women empowerment is considered the dependent variable. Empowerment is further assessed through economic, social, and psychological dimensions. Intermediate variables include income level, savings behaviour, decision-making power, mobility, and skill development.

Study Area: The study is focused on Himachal Pradesh, a hilly state located in the Indian Himalayas. The state is characterised by scattered rural settlements, difficult terrain, and an agriculture and horticulture-based economy. Selected districts such as Solan, Kangra, Mandi, Kullu, Shimla, Chamba, and Kinnaur are considered in case studies to represent diverse geographical and socio-economic conditions of the region.

Tools Used for Analysis

The study uses qualitative analytical tools for interpretation and analysis. These include content analysis of literature and reports, thematic analysis of empowerment dimensions, comparative analysis of case studies, and descriptive interpretation of SHG functioning and policy frameworks.

Importance of the Study

The study is important as it highlights the role of microfinance in improving the socio-economic conditions of rural women in Himachal Pradesh. It provides insights into how SHGs contribute to financial inclusion, livelihood development, and empowerment in rural and mountainous regions. The study also helps in understanding the effectiveness of institutional frameworks such as NABARD and NRLM. Furthermore, it identifies major challenges and offers policy suggestions for improving sustainability, market access, and digital inclusion in rural areas.

SOCIO-ECONOMIC CONTEXT OF RURAL HIMACHAL PRADESH

The socio-economic structure of rural Himachal Pradesh is shaped by its mountainous geography, agrarian economy, and gendered social relations. These factors collectively influence access to financial services, livelihood stability, and overall development outcomes.

Geographic and Economic Structure as Determinants of Financial Inclusion in Rural Areas

The geographic and economic structure of the state significantly influences the level of financial inclusion in rural areas. The mountainous terrain results in scattered settlements, making it costly and challenging to develop essential infrastructure such as roads, markets, and banking facilities. Consequently, many remote villages have limited access to formal financial institutions, restricting the availability of banking services. High transportation costs and weak financial infrastructure further hinder rural households from accessing credit, savings, and other financial products. In addition, the rural economy is predominantly dependent on agriculture and horticulture, sectors that are seasonal and highly vulnerable to climatic variations. This dependence often leads to income instability and reduces opportunities for livelihood diversification, thereby affecting the ability of households to effectively utilise financial services.

Gendered Labour System and Women's Financial Inclusion

The gendered labour system in rural areas significantly affects women's access to financial resources and economic independence. Women play a crucial role in agricultural activities, livestock rearing, and household labour, contributing substantially to the rural economy. However, despite their extensive involvement in productive activities, ownership of land and control over financial decision-making are predominantly concentrated in the hands of men, reflecting deep-rooted structural gender inequalities. The limited ownership of productive assets, particularly land, restricts women's ability to provide collateral for loans, thereby reducing their access to formal institutional credit. As a result, many women remain dependent on informal borrowing sources or male family members to meet their financial needs. This dependence constrains their financial autonomy and limits their participation in economic decision-making.

Rural Vulnerabilities and Financial Stability

Rural households face multiple vulnerabilities that significantly affect their economic security and financial well-being. Climate-related risks such as

hailstorms, erratic rainfall, and crop failures frequently disrupt agricultural production, leading to fluctuations in household income and increased economic uncertainty. Since agriculture remains a primary source of livelihood for many rural families, these environmental shocks can have severe consequences for their financial stability. In addition, households residing in tribal and remote regions often experience seasonal isolation during winter months, which restricts access to markets, banking facilities, and other essential services. As a result, they become more dependent on informal sources of credit to meet their financial needs. Such borrowing is often associated with high interest rates, increasing the likelihood of indebtedness and prolonged debt cycles. These conditions undermine long-term financial resilience and limit opportunities for economic advancement.

INSTITUTIONAL AND POLICY FRAMEWORK

The institutional and policy framework supporting microfinance in Himachal Pradesh is primarily driven by organisations such as NABARD and government-led livelihood missions like DAY-NRLM and HPSRLM. These institutions play a key role in strengthening Self-Help Groups (SHGs), improving financial inclusion, and supporting women's empowerment through structured financial and non-financial interventions.

Role of NABARD and SHG–Bank Linkage Programme (SHG-BLP)

The National Bank for Agriculture and Rural Development (NABARD) play a pivotal role in strengthening rural financial inclusion through the Self-Help Group–Bank Linkage Programme (SHG-BLP). As the principal institution promoting the programme, NABARD provides both financial and technical support to Self-Help Groups (SHGs) by offering refinancing facilities to banks, thereby ensuring adequate liquidity within the rural credit system. In addition to facilitating access to credit, NABARD emphasises capacity building through training programmes that enhance financial management, bookkeeping, leadership, and entrepreneurial skills among SHG members. Furthermore, initiatives such as the Micro Enterprise Development Programme (MEDP) and Livelihood Enterprise Development Programme (LEDP) help members acquire vocational and business-related skills, enabling them to move beyond subsistence activities and establish sustainable income-generating enterprises. These interventions contribute to improved financial literacy, stronger group functioning, and enhanced livelihood opportunities. In this framework, NABARD's support mechanisms, including refinance facilities, training, and skill development programmes, serve as the independent variables; SHG performance, access to credit, and livelihood generation represent the dependent variables; while skill development and financial literacy function as intermediate variables influencing the effectiveness of NABARD's interventions.

Role of DAY-NRLM and HPSRLM in Strengthening SHGs

The Deendayal Antyodaya Yojana–National Rural Livelihoods Mission (DAY-NRLM) and its state counterpart, the Himachal Pradesh State Rural Livelihood Mission (HPSRLM), play a significant role in strengthening Self-Help Groups (SHGs) and promoting rural livelihoods. These programmes provide

institutional and financial support to SHGs through various interventions designed to enhance their sustainability and economic potential. Financial assistance is extended in the form of Revolving Funds (RF), which provide initial working capital to SHGs, and Community Investment Funds (CIF), which support group-based livelihood and enterprise activities. Additionally, interest subvention schemes reduce the cost of borrowing, making formal credit more accessible and affordable for SHG members. These measures strengthen the financial base of SHGs, improve their ability to undertake productive activities, and encourage entrepreneurship among rural women.

Federation Structure and Collective Empowerment of SHGs

Self-Help Groups (SHGs) operate within a hierarchical federation structure consisting of SHGs at the grassroots level, Village Organisations (VOs), and Cluster Level Federations (CLFs). This institutional arrangement promotes collective action and strengthens coordination among groups by creating formal channels for communication, support, and decision-making. Through the federation system, individual SHGs gain access to broader networks, resources, and institutional support that may not be available to them independently. The structure enhances the bargaining power of members by enabling collective negotiation with financial institutions, government agencies, and market actors. It also facilitates improved market access by connecting SHGs with larger commercial and institutional networks, thereby creating opportunities for enterprise growth and income generation. Furthermore, federations contribute to financial stability by promoting resource sharing, mutual support, and effective monitoring of group activities. In this framework, the federation structure and collective organisation serve as the independent variables; market access, bargaining power, and financial stability represent the dependent variables; while group coordination and collective efficiency function as intermediate variables that influence the effectiveness of the federation system in achieving sustainable socio-economic outcomes.

RESULT AND FINDINGS

Socio-Economic Context of Rural Himachal Pradesh

The socio-economic context of rural Himachal Pradesh can be understood through three main independent variables: geography, gender structure, and vulnerability factors, which collectively influence financial inclusion and livelihood security.

In terms of Geographic and Economic Structure (Variable 1: Geographic Isolation & Economic Dependency), the mountainous terrain leads to scattered settlements, increasing the cost of access to banking and transport services. This variable restricts the outreach of formal financial institutions, resulting in low financial inclusion (dependent variable). The rural economy is mainly dependent on agriculture and horticulture, making household income highly sensitive to environmental and market conditions.

The Gendered Labour System (Variable 2: Gender Inequality in Asset Ownership) shows that women contribute significantly to agricultural and livestock activities, but their ownership of land and financial assets remains limited. This creates

a gap between labour contribution and financial control (empowerment gap variable). Due to a lack of collateral, women face exclusion from formal credit systems, increasing reliance on informal borrowing.

Under Vulnerabilities (Variable 3: Economic and Climate Risk Exposure), frequent climate shocks such as irregular rainfall and hailstorms affect crop yield, leading to income instability and higher household risk levels. Seasonal isolation in tribal areas further increases dependence on high-interest informal credit, creating debt cycles (financial stress variable).

Overall, these variables show that structural barriers in geography, gender, and vulnerability reduce financial access, where microfinance acts as an intervention variable improving financial resilience and inclusion.

Institutional and Policy Framework

The institutional framework of microfinance in Himachal Pradesh is driven by key institutional variables such as NABARD support, government livelihood missions, and SHG federation systems, all of which influence credit access and empowerment outcomes.

In the NABARD and SHG-BLP framework (Institutional Support Variable 1), NABARD acts as a central institution providing refinancing support, capacity building, and financial literacy training. These interventions improve the creditworthiness and financial discipline of SHGs (performance variable). Programmes like MEDP and LEDP further strengthen skill development and income-generating capacity (skill enhancement variable).

Under DAY-NRLM and HPSRLM (Institutional Capital Support Variable 2), financial inclusion is strengthened through structured funding mechanisms such as the Revolving Fund (RF), Community Investment Fund (CIF), and Interest Subvention schemes. These variables directly increase the working capital availability of SHGs (financial capacity variable) and reduce dependency on high-cost informal credit.

The Federation Structure (Institutional Network Variable 3) organises SHGs into a hierarchical system—SHG → Village Organisation → Cluster Level Federation. This improves collective bargaining power, market linkage efficiency, and risk-sharing capacity (collective strength variable). It also enhances sustainability by linking small groups to larger markets and institutions. Thus, institutional variables collectively strengthen financial access, skill development, and collective empowerment, making microfinance more effective in rural development.

Impact of Microfinance

The impact of microfinance on women's empowerment in rural Himachal Pradesh can be analysed through three key outcome variables: economic empowerment, social empowerment, and psychological empowerment.

In Economic Empowerment (Income & Asset Variable), microfinance leads to a 15–25 per cent increase in household income in many cases. This is mainly due to the shift from consumption-based borrowing to productive investment activities. Women engage in micro-enterprises such as dairy farming, tailoring, beekeeping, and horticulture. A significant variable change is observed in asset

ownership patterns, where women increasingly control productive assets like livestock and machinery, improving their economic independence.

Under Social Empowerment (Decision-Making & Mobility Variable), women experience greater participation in household decision-making processes, particularly related to education, health, and expenditure. Their mobility variable increases, as they regularly attend bank meetings, training programmes, and market interactions. Participation in Gram Sabhas and Panchayati Raj Institutions reflects improved civic engagement and social recognition.

CASE STUDIES FROM HIMACHAL PRADESH

The case studies from different regions of Himachal Pradesh highlight how microfinance through Self-Help Groups (SHGs) has created diversified livelihood opportunities and strengthened women's empowerment in distinct economic contexts.

Case 1: Solan – Agro-Processing Units

In Solan district, women SHGs used microcredit as a financial input variable to establish small agro-processing units. The intervention converted raw agricultural produce into value-added products such as jams, pickles, and juices. The key economic outcome variable was stable monthly income (around ₹8,000+ per member), which replaced seasonal and uncertain farm income. The major transformation variable here was value addition in agriculture, as women shifted from low-profit raw farming to higher-profit processing activities. This also reduced post-harvest wastage and improved income sustainability.

Case 2: Kangra & Mandi – Dairy Cooperatives

In Kangra and Mandi, SHGs formed cooperative milk collection centres equipped with testing and cooling systems. The intervention eliminated the middlemen dependency variable, which earlier reduced farmers' profits. As a result, the price realisation variable increased by around 35.00 percent, directly improving household earnings. Women gained stronger control over dairy income, which became an important economic decision-making variable, enhancing both financial independence and bargaining power.

Case 3: Kullu & Shimla – Homestay Tourism

In the Kullu and Shimla regions, women converted their homes into homestays under tourism-linked schemes. The key output variable was non-agricultural income generation, which provided stable earnings throughout the year. This reduced dependency on seasonal farming income. The intervention also improved the mobility and entrepreneurship variable, as women interacted directly with tourists and online booking systems. It strengthened household financial security and expanded women's role in the tourism economy.

Case 4: Chamba & Kinnaur – Handloom Enterprises

In tribal regions of Chamba and Kinnaur, SHGs upgraded traditional weaving practices into market-oriented handloom enterprises. The key intervention variable was skill upgradation and institutional linkage, especially through collaboration with HIMCRAFT and online platforms. This reduced dependence

on traditional traders, improving the market access variable. Additionally, it created a crucial seasonal livelihood security variable, as weaving activities provided income during long winter isolation periods, ensuring economic stability in difficult climatic conditions.

Challenges in the Implementation of Microfinance and SHG-Based Empowerment

The implementation of microfinance and Self-Help Group (SHG)-based empowerment initiatives in Himachal Pradesh faces several structural and operational challenges that limit their overall effectiveness. Despite significant institutional support, geographical barriers, scattered settlements, and inadequate infrastructure continue to restrict access to financial services in many remote areas. Limited financial literacy, low levels of entrepreneurship, and dependence on traditional livelihoods further constrain the productive utilisation of credit. Women, who constitute the majority of SHG members, often face social and cultural barriers that restrict their decision-making authority and control over financial resources.

- **Geographical Barriers (Location Accessibility Variable):** Remote villages and difficult mountainous terrain increase the cost and time of access variable for banking services and field monitoring. This reduces the efficiency of credit delivery and weakens institutional outreach.
- **Limited Market Access (Market Connectivity Variable):** Weak cold-chain systems, poor transport infrastructure, and lack of direct market linkages create a low market integration variable, forcing SHGs to sell products at lower prices to local middlemen instead of accessing profitable urban markets.
- **Small Loan Size (Capital Limitation Variable):** Many SHGs receive limited credit, which results in subsistence-level enterprise development rather than scalable businesses. This restricts the growth potential of rural micro-enterprises.
- **Digital Divide (Technology Access Variable):** Poor internet connectivity in tribal and remote regions leads to a low digital inclusion variable, affecting online banking, digital payments, and financial record maintenance.
- **Gender Constraints (Social Control Variable):** Continued male dominance over land and financial decisions reduces women's independent control over credit, creating a restricted agency variable within households.
- A major issue is the "survival trap variable", where SHGs remain confined to small-scale activities without transitioning into larger enterprises.

BEST PRACTICES IN SHG-BASED MICROFINANCE SYSTEMS

Certain operational practices have significantly improved the effectiveness of SHG-based microfinance systems in rural Himachal Pradesh. Regular group meetings, transparent record-keeping, and collective decision-making have strengthened group cohesion and enhanced financial discipline among members. Capacity-building programmes focused on financial literacy, entrepreneurship, and skill development have improved the ability of SHG members to manage savings, access credit, and undertake income-generating activities.

- **Panch Sutras Compliance (Discipline Variable):** Regular savings, meetings, lending, repayment, and bookkeeping create a financial discipline variable, ensuring transparency and sustainability of SHGs.
- **Skill + Credit Integration (Capacity Building Variable):** Combining training with credit support enhances the entrepreneurial capability variable, allowing women to use loans productively rather than for consumption.
- **Use of Local Resources (Resource Optimisation Variable):** Activities based on horticulture, wool, dairy, and eco-tourism strengthen the local resource utilisation variable, making enterprises more sustainable and context-specific.
- **Linkage with Government Schemes (Institutional Convergence Variable):** Connecting SHGs with welfare and livelihood schemes improves the support system variable, ensuring access to subsidies, training, and infrastructure.
- **Digital Financial Adoption (Technology Integration Variable):** Use of mobile banking and digital accounting improves the financial transparency and efficiency variable, reducing errors and increasing trust with banks.

POLICY RECOMMENDATIONS FOR STRENGTHENING MICROFINANCE-DRIVEN EMPOWERMENT

To strengthen microfinance-driven empowerment, several policy measures are required to address existing structural and operational gaps. Improving rural infrastructure, particularly road connectivity, digital networks, and banking facilities, can enhance access to financial services in remote areas. Efforts should be made to expand financial literacy and entrepreneurship training programmes to improve the productive use of credit and promote sustainable livelihood opportunities. Policies that encourage women's ownership of assets and strengthen their participation in financial decision-making can enhance their economic independence and access to formal credit. Strengthening market linkages, value-chain integration, and support for rural enterprises can improve income generation and reduce dependence on traditional livelihoods.

- **Bank Sakhis / Business Correspondents Expansion (Access Variable):** Deploying local women as banking agents improves the financial accessibility variable, especially in remote villages where formal banks are absent.
- **Rural Infrastructure Development (Infrastructure Variable):** Investment in cold storage, processing units, and transport systems enhances the market efficiency variable, reducing post-harvest losses and improving profitability.
- **SHGs as Farmer Producer Companies (Scaling Variable):** Upgrading SHGs into FPCs strengthens the enterprise scaling variable, enabling collective bargaining, bulk production, and access to larger markets.
- **Digital Connectivity Improvement (Digital Inclusion Variable):** Better internet and offline banking tools improve the technology access variable, enabling smooth financial operations in tribal and remote areas.
- **Public-Private-Community Partnerships (Collaboration Variable):** PPP models improve the resource mobilisation variable, combining government support, private investment, and community participation.

CONCLUSION

Microfinance through SHGs has played an important role in strengthening women's empowerment in rural Himachal Pradesh. It has improved income levels, increased financial inclusion, and enhanced women's participation in household and community decision-making. It has also contributed to better self-confidence, mobility, and skill development among rural women through involvement in savings, credit, and livelihood activities. However, the impact is still limited by challenges such as poor infrastructure, small loan sizes, weak market access, and digital exclusion. Overall, the study concludes that microfinance is an effective tool for empowerment, but its long-term success depends on moving from small credit-based activities to larger enterprise development and stronger market linkages.

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